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76 T, Readnower - by Ms. Clark 1 It didn't apply? 2 Q. There was no conversation regarding Α. 3 FMLA. It didn't apply to the conversation. 4 Ms. Readnower was not on FMLA Leave at the 5 time. 6 (Seger's Exhibit'No. 5 was marked 7 for identification.) 8 ms. seger, take the time you need, 9 if you would, to look this document over. 10 11 " Α. okay. Could you turn to the paragraph 12 13 numbered 14, please. okay. 14 Α. Did you decide to terminate 15 Q. Ms. Readnower's employment? 16 17

I made a recommendation. Α.

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- You made a recommendation to whom? Q.
- To Marianne Manzon-Winsser, Α. coordinated with corporate counsel.
- Can you explain to me why -- I'm a little confused because I see here language-to the effect that I decided that Ms. Readnower's behavior are the factors -- based on those other factors, Ionics had no choice to

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terminate her employment and then down below,
this decision was made with the approval of
several people. Are you saying it was actually
just a recommendation?

- A. I don't have the opportunity to terminate employees at Ionics, Incorporated. That was handled at the corporate level. So it was a recommendation, based on my understanding of what was going on.
- Q. When you made the recommendation to -- when you discussed this potential termination with Marianne Manzon-Winsser and/or Dave McKinley, was there any discussion about whether you were proceeding under termination for cause versus termination for performance reasons?
- A. No. If you are asking specifically related to the policy, no. I mean, the discussion was about the termination and the reasons for termination, but it wasn't presented in the format of the category does this apply to you.
- Q. Did anybody ask your opinion on whether Ms. Readnower had received notice of

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- Did this conversation occur -- was Q. this conversation relevant to your recommendation to terminate Ms. Readnower?
- This conversation occurred, I believe, because Jennifer was named as a witness in an EEOC complaint, and it had not been relevant before that, meaning we had no reason to ask her any questions before that.
- was the conversation relevant to Q. your recommendation to recommend termination?
- The decision only in terms if she Α. had said something that was not in line with everything else that someone -- if some major revelation came out of the conversation, it would have had an impact. The decision was already made.
  - when was the decision made? ο.
- The decision was made -- the conversation happened some time. I believe, in December, following the interviews with the telemarketers between myself and legal counsel and Marianne. It would have followed the interviews with the telemarketers.
  - So the decision to terminate was Q.

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- Yes. Α.
- Were there steps in the process Q. towards termination?
- steps in terms of gathering all of Α. the information, presenting it, making a determination what the next step would be if there was a next step or if there was enough information to make a decision, those steps.
- Tell me what happened after the last Q. interview with the telemarketers?
- After interviewing the telemarketers -- first of all, we knew that telemarketers were suggesting that Teresa had been involved in the incidents, the drinking incidents prior to talking to the telemarketers. That had come to light through Dan. Talking to the telemarketers was to verify that that was true, that telemarketers were stating this about -- that the description of the incidents were accurate. There was a conversation with counsel prior to talking to the telemarketers about, you know, we've got a supervisor who is being said to have been in

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T. Readnower - by Ms. Clark this circumstance. This is totally not something that we support in the workplace. Ιt is something that is, you know, obviously is a serious, serious issue for a supervisor to have participated in such things and written up her employees and denie'd knowledge of it to her supervisor, a serious issue, and that's where the telemarketing investigation came from. conversations with the telemarketers were related to finding out whether that issue was So there was some conversation ahead of time about what do we do with this knowledge that we have of a couple of people who have said to Dan here's what happened. Teresa was involved, and the attorneys, we talked about it and said let's gather the additional information and just verify that it's true. 50 there was a discussion about the fact that there were grounds for termination in the performance of the supervisor, and consequently we did the investigation, found out additional information about morale in the workplace, about employees and how they were treated in the workplace, and so it was a follow+up

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т. Readnower - by Ms. clark
conversation then with the attorney that here's
what happened. Here's the information and
that's when the conversation took place,
following at some point following the
investigation with the telemarketers. Once the
information was gathered, it was submitted for
review.

- When was the decision made? Was the Q. decision made to terminate before the first of the year?
  - ∵es. Α.
- were you privy to the conversation Q. in which that determination was made?
- It was based on my recommendation. So what other conversations took place that didn't include me, I don't know.
- Did you ever hear reference to other conversations that occurred outside of your presence?
- Well, no. I mean, I don't know. Corporate approved it. Corporate would have discussed it with legal. I don't know exactly what was discussed.
  - Did you think it was a serious issue

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